



## A Guide to the Project Management Body of Knowledge

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The PMBOK9(r) Guide – Fourth Edition continues the tradition of excellence in project management with a standard that is even easier to understand and implement, with improved consistency and greater clarification.

- Standard language has been incorporated throughout the document to aid reader understanding.
- New data flow diagrams clarify inputs and outputs for each process.
- Greater attention has been placed on how Knowledge Areas integrate in the context of Initiating, Planning, Executing, Monitoring & Controlling, and Closing process groups.
- Two new processes are featured: Identify Stakeholders and Collect Requirements.



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