



# Remaking Health Care in America: Building Organized Delivery Systems

Stephen M. Shortell, Robin R. Gillies, David A. Anderson, Karen Morgan Erickson, John B. Mitchell

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Remaking Health Care in America: Building Organized Delivery Systems Stephen M. Shortell, Robin R. Gillies, David A. Anderson, Karen Morgan Erickson, John B. Mitchell Not only does America's overly specialized and fragmented health care system make it difficult for it to respond to rapid change, it is costing a trillion dollars a year. As the US begins to develop a new health care delivery system, it must weigh its traditional values (autonomy, individuality, self determination and diversity) against the benefit of a system that promotes common good, other directedness and community. Based on a 4 year study of 11 different markets across the country, "The Transformation of American Healthcare" identifies key success factors and barriers, and offers practical suggestions and recommendations to developing and implementing a more integrated, cost-effective delivery system.



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